

# **National Consensus Project**

FOR QUALITY PALLIATIVE CARE

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Background

## Organizational Structure

Project Goals

The NCP consists of 3 subgroups:

Project Phases

Organizational Structure

1. [NCP Consortium Organizations](#) Five national professional organizations devoted to palliative care that joined in a national consortium to support, oversee and ensure the success of the NCP.
2. [NCP Steering Committee](#) A twenty-person group composed of four representatives of each of the five consortium organizations. It is charged with developing and making operational the project's organizational structure; fund raising to support the work; defining the scope of the document and writing drafts for iterative review and edit by principal stakeholders oversight of the administrative and fiscal management of the project; and assuring an appropriate and comprehensive communication strategy for dissemination and implementation of the resulting document. An executive team designated by the steering committee coordinates administration.
3. [NCP Advisory Committee](#) This one hundred-plus person Advisory Committee includes many of the nation's leaders in the interdisciplinary field of palliative care. They were identified by their peers in a national mail nominations process that occurred over the past year. The role of the Advisory Committee is to serve as the peer review of the documents to ensure input from a interdisciplinary, diverse palliative care community.

Administration



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## Consortium Organizations And NCP Representative

### *American Academy of Hospice and Palliative Medicine (AAHPM)*

Martha Twaddle, MD, FACP, FAAHPM  
Immediate Past President  
Vice President of Medical Services and Medical Director  
The Palliative Care Center and Hospice of the North Shore  
Program Director, Palliative Medicine  
Rush Medical Center  
Assistant Professor, Clinical Medicine, Northwestern University School of Medicine  
<http://www.aahpm.org>

### *Center to Advance Palliative Care (CAPC)*

Diane E. Meier, MD  
Director  
Director, Hertzberg Palliative Care Institute  
Professor, Geriatrics & Adult Development  
Mount Sinai School of Medicine  
<http://www.capc.org/>

### *Hospice and Palliative Nurses Association (HPNA)*

Judy Lentz, RN, MSN, OCN, NHA  
Executive Director  
<http://www.hpna.org/>

### *National Hospice and Palliative Care Organization (NHPCO)*

J. Donald Schumacher, PsyD  
President & CEO  
<http://www.nhpco.org/>

### *Partnership for Caring: America's Voices for the Dying (PFC)*

Karen Orloff Kaplan, MPH, ScD  
President & CEO  
<http://www.partnershipforcaring.org>

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Communications Plan

## NCP Steering Committee Members

Consortium Organizations

Steering Committee

**Affiliation: 1-AAHPM; 2-CAPC; 3-HPNA; 4-NHPCO; 5-PfC**

NCPAC

**Robert Arnold, MD (1)**  
Chief, Section of Palliative Care and Medical Ethics  
University of Pittsburgh School of Medicine

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**Ann Berger, RN, MSN, MD (2)**  
Chief of Pain and Palliative Care  
NIH, Warren Grant Magnuson Clinical Center

**J. Andrew Billings, MD (2)**  
Co-Director, Harvard Medical School Center for Palliative Medicine

**Anne Cordes, MHA (1)**  
Executive Director  
AAHPM

**Constance M. Dahlin, RN, CS, ANP (3)**  
Advanced Practice Nurse, Palliative Care Service  
Massachusetts General Hospital

**Betty Ferrell, PhD, RN, FAAN (3)**  
Research Scientist  
City of Hope National Medical Center

**Karen Orloff Kaplan, MPH, SCD (5)**  
President & CEO  
Partnership for Caring: America's Voices for the Dying  
National Program Director, Last Acts

**Mary Labyak, MSW, LCSW (5)**  
President, The Hospice of the Florida Suncoast

**Judy Lentz, RN, MSN, OCN, NHA (3)**  
Executive Director  
Hospice and Palliative Nurses Association

**Diane E. Meier, MD (2)**  
Director, Center to Advance Palliative Care  
Director, Hertzberg Palliative Care Institute  
Professor, Geriatrics & Adult Development  
Mount Sinai School of Medicine

**Judith R Peres, LCSW-C(5)**  
Deputy Director  
Partnership for Caring

**Russell K. Portenoy, MD (1)**  
Chairman, Dep't. Of Pain Medicine & Palliative Care, Beth Israel Hospital, New York  
Professor of Neurology, Albert Einstein College of Medicine

**True Ryndes, ANP, MPH (4)**  
President & CEO, National Hospice Work Group

**J. Donald Schumacher, PsyD (4)**  
President and CEO  
NHPCO

**Deborah Witt Sherman, PhD, APRN, ANP, BC, FAAN (3)**  
Associate Professor  
New York University  
Program Coordinator of the Advanced Practice Palliative Care Masters and Post-Masters Programs, NYU  
Faculty, Bronx VA Medical Center Interdisciplinary Palliative Care Fellowship Program

**David Simpson, MA, LSW (4)**  
Chief Executive Officer, Hospice of the Western Reserve

**Daniel R. Tobin, MD (5)**  
The Life Institute, The Stratton VA Medical Center

**Martha Twaddle, MD, FACP, FAAHPM (1)**  
President-Elect, American Academy of  
Hospice and palliative Medicine (AAHPM)  
Medical Director & Vice President of Medical Affairs,  
Palliative Care Center and Hospice of the North Shore  
Program Director, Palliative Medicine  
Fellowship  
Rush North Shore Medical Center  
Assistant Professor, Clinical Medicine,  
Northwestern University School of Medicine

**Charles F. von Gunten, MD, PhD, FACP (2)**  
Medical Director, Center for Palliative Studies  
San Diego Hospice  
Associate Clinical Professor, School of Medicine  
University of California, San Diego

**J. Richard Williams, Jr., MD (4)**  
Executive Vice President  
VITAS Healthcare Corp.

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## National Consensus Project Advisory Council

- **Kimberly Acquaviva, PhD, MSW**  
Director of Research  
Hospice of Florida Suncoast
- **Carla Alexander, MD**  
Medical Director, NHPCO  
Palliative Care Program  
University of Maryland
- **Theresa Altilio, ACSW**  
Social Work Coordinator  
Department of Pain Management and Palliative Care  
Beth Israel Medical Center
- **John R. Anderson, PhD**  
Director, Office on AIDS  
American Psychological Association
- **Constantino Benedetti, MD**  
Director, Cancer Pain and Palliative Medicine  
James Cancer Hospital and Solove Research Institute  
Professor, Clinical Anesthesiology  
The Ohio State University  
President Elect, American Cancer Society, Ohio Division
- **Ted Billings**  
Manager, Federal Government Relations  
American Cancer Society
- **Susan Blacker, MSW, LCSW-C**  
Senior Social Worker  
Johns Hopkins Oncology Center  
Department of Oncology Social Work
- **Susan Block, MD**  
Chief, Psychosocial Oncology, Dana-Farber Cancer Institute and Brigham and Women's Hospital  
Co-Director, Harvard Medical School Center for Palliative Care  
Associate Professor of Psychiatry (Medicine), Harvard Medical School  
Director of Faculty Scholars Program, Project on Death in America  
Dana Farber Cancer Institute
- **Kathy Brandt**  
Director, Rallying Points Resource Center  
The Hospice of the Florida Suncoast
- **William Breitbart, MD**  
Chief, Psychiatry Service  
Attending Psychiatrist  
Pain and Palliative Care Service  
Memorial Sloan-Kettering Cancer Center
- **Frank Brescia, MD**  
Professor of Medicine  
Director, Palliative & Supportive Care Services  
The Medical University of South Carolina Hematology/Oncology
- **Micke A. Brown, BSN, RN**  
President  
American Society of Pain Management Nurses
- **Eduardo Bruera, MD**  
Professor of Medicine  
F. T. McGraw Chair in the Treatment of Cancer  
Department of Palliative Care & Rehabilitation Medicine (Box 008)  
Univ. of Texas MD Anderson Cancer Center
- **Ira R. Byock, MD**  
Director, Robert Wood Johnson Foundation National Program Office, Promoting Excellence in End of Life Care  
Director  
The Palliative Care Service
- **Margaret Campbell, RN, MSN, FAAN**  
Nurse Practitioner, Palliative Care and Clinical Ethics  
Detroit Receiving Hospital
- **David Casarett, MD, MA**  
Center for Health Equity Research and Promotion at the Philadelphia VAMC

Assistant Professor, Division of Geriatrics  
University of Pennsylvania

- **Grace Christ, DSW**  
Associate Professor of Social Work  
Columbia University School of Social Work
- **Elizabeth J. Clark, PhD, ACSW, MPH**  
Executive Director  
National Association of Social Workers
- **Inge Corless, PhD, RN, FAAN**  
Professor, MGH: Institute of Health Professions  
Past President, Association of Nurses in Aids Care
- **Patrick Coyne, RN, MSN, CS**  
Advance Practice Nurse- Medical College of Virginia's Palliative Care Unit
- **Lavera Crawley, MD**  
Executive Director, Initiative to  
Improve Palliative Care for African-Americans  
Lecturer in Medicine  
Stanford University Center for Biomedical Ethics
- **June Dahl, PhD**  
Professor of Pharmacology  
University of Wisconsin Medical School
- **Deborah Danoff, MD**  
Associate Vice President, Division of Medical Education  
Association of American Medical Colleges
- **Mellar Davis, MD**  
Medical Director, Harry Horvitz Center for Palliative Medicine  
The Cleveland Clinic Foundation
- **Jeanne Dennis, LCSW**  
Director, VNS of New York Hospice Care
- **Derek Doyle, MD**  
Vice President, National Council for Hospice and Specialist Palliative Care Services  
Vice President, Scottish Agency for Palliative Care  
St. Columba' Hospice
- **Thomas Edes, MD**  
Chief of Home and Community-Based Care  
Department of Veterans Affairs
- **Kathy Egan, MA, BSN, CHPN**  
Vice President, Hospice Institute of the Florida Suncoast
- **Linda Emanuel, MD, Ph.D.**  
Buehler Professor of Geriatric Medicine  
Director, Buehler Center on Aging  
Director, Program on Professionalism and Human Rights  
Northwestern University Medical School  
Director, Health Section, Ford Center on Global Citizenship  
Kellogg School of Management, Northwestern University  
Principal, EPEC
- **Frank Ferris, MD**  
Medical Director, Palliative Care Standards  
San Diego Hospice
- **Marilyn J. Field, PhD**  
Senior Program Office  
Institute of Medicine
- **John Finn, MD**  
Vice President, Medical Affairs  
Hospice of Michigan
- **Kathleen M. Foley, MD**  
Project Director, Project on Death in America, Open Society Institute, New York  
Attending Neurologist, Pain & Palliative Care Service at Memorial Sloan-Kettering Cancer Center, New York City, Professor of Neurology, Neuroscience, and Clinical  
Pharmacology, Cornell University Medical College  
Open Society Institute  
Project on Death in America
- **Muriel Gillick, MD**  
Physician-in-Chief  
Hebrew Rehabilitation Center for Aged
- **Marcia Grant, DNSc, RN, FAAN**  
Research Scientist  
Co-Investigator ELNEC  
City of Hope Cancer Center
- **Burton Grebin, MD**  
President and CEO

St. Mary's Healthcare System for Children

- **Terrence Gutsell, MD**  
Medical Director, Hospice of the Bluegrass, Hospice Care Center, St. Joseph Hospital
- **James Hallenbeck, MD**  
Asst. Professor of Medicine, Stanford University  
Director, Palliative Care Services, VA Palo Alto HCS  
Hubsite Director, VA Palo Alto HCS
- **Joanne M. Hilden, MD**  
The Children's Hospital at The Cleveland Clinic  
Chair, Department of Pediatric Hematology/Oncology  
Medical Director, Pediatric Palliative Care
- **Bruce Himelstein, MD, FAAP**  
Program Director, Palliative Care  
Children's Hospital of Wisconsin
- **Gail Gibson Hunt**  
Executive Director  
National Alliance for Caregiving
- **Nora Janjan, MD**  
UT MD Anderson Cancer Center  
Dept. of Radiation Oncology
- **Bruce Jennings, MA**  
Senior Research Scholar  
The Hastings Center
- **David Joranson, MSW**  
Senior Scientist, Director  
Pain and Policy Studies Group  
University of Wisconsin Comprehensive  
Cancer Center
- **Barry Kinzbrunner, MD, FACP**  
Vice President/National Director  
VITAS Healthcare Corp.
- **Kenneth W. Kizer, MD, MPH**  
President and CEO  
The National Quality Forum
- **Mary Jane Koren, MD, MPH**  
Senior Program Officer  
The Commonwealth Fund
- **Kim K. Kuebler, MN, RN, ANP-CS**  
Palliative Care Nurse Practitioner  
Adjuvant Therapies, Inc.
- **Jean Kutner, MD, MSPH**  
Associate Professor, Division of General Internal Medicine  
Director, Population Based Palliative Care Resource Network  
University of Colorado Health Science Center
- **Deborah A. Lafond, MS, RNCS, PNP**  
Advanced Practice Clinician, Hematology/Oncology  
Children's National Medical Center
- **Matthew J. Loscalzo, MSW**  
Associate Dean  
Office of the Dean and Provost  
Eastern Virginia Medical School
- **Gail Lovinger**  
Vice President, Association Governance  
American Hospital Association
- **Joanne Lynn, MD**  
President & CEO  
Americans for Better Care of the Dying
- **Neil MacDonald, MD**  
Director, Cancer Nutrition-Rehabilitation Program  
Department of Oncology  
McGill University
- Clinical Research Institute of Montreal
- **Sylvia McSkimming, PhD, RN**  
Executive Director, Supportive Care of the Dying  
Providence Health System
- **Keith Meador, MD, ThM, MPH**  
Professor of the Practice of Pastoral Theology and Medicine  
Duke Divinity School  
Clinical Professor of Psychiatry

Duke University School of Medicine

- **Melanie Merriman, PhD, MBA**  
Touchstone Consulting
- **Robert A. Milch, MD, FACS**  
Medical Director  
The Center for Hospice & Palliative Care
- **Steven H. Miles, MD**  
Professor of Medicine and Bioethics  
Center for Bioethics
- **Galen Miller, PhD**  
Executive Vice President  
Patient Care Services  
NHPCO
- **Susan C. Miller, PhD**  
Assistant Professor of Community Health  
Center for Gerontology & Health Care Research  
Brown University
- **Charles A. Mowll, FACHE**  
Executive Vice President, Business Development,  
Government & External Relations  
JCAHO
- **Cameron Muir, MD**  
VP, Medical Services  
The Hospices of the National Capital Region
- **Evvie F. Munley**  
Sr. Health Policy Analyst  
American Association of Homes & Services for the Aging
- **Patricia Murphy, PhD, RN, APN, FAAN**  
Principal Investigator,  
Interdisciplinary Model for Palliative Care  
in the Trauma/Surgical ICU  
Patient Care Services  
UNDNJ University Hospital
- **Naomi Naierman**  
President and CEO  
American Hospice Foundation
- **Karen Nichols, CEO**  
Valley Hospice, Inc.
- **Janet E. Neigh**  
Executive Director  
Hospice Association of America
- **Judith Nelson, MD, JD**  
Assoc. Prof of Medicine  
Mt. Sinai School of Medicine
- **Tony O'Brien, MD**  
Past Chair of Committee, Ireland Report of National advisory committee on Palliative Care  
Chair, First National Council of Palliative Care  
Chair, Council of Europe in Strasburg  
Marymount Hospice, St. Patrick's Hospital
- **Joseph F. O'Neill, MD, MPH**  
Director, HIV/AIDS Bureau  
Office of HIV/AIDS Policy
- **Judith Paice, PhD, RN, FAAN**  
Palliative Care & Home Hospice Program  
Northwestern University Medical School  
Division of Hematology/Oncology
- **Judy Passerini, CNHA**  
Deputy Secretary, Catholic Health Care Services, Archdiocese of Philadelphia
- **Richard Payne, MD**  
Chief of Pain and Palliative Care Services, Memorial Sloan-Kettering  
Attending Neurologist, The New York Hospital  
Memorial Sloan-Kettering Cancer Center  
President, American Pain Society
- **Christina Pulchalski, MD**  
Director, The George Washington Institute  
for Spirituality and Health  
Assistant Professor, Departments of Medicine and Health Care Sciences  
The George Washington University Medical Center
- **Gloria Ramsey, RN, JD**  
Director, Legal and Ethical Aspects of Practice

New York University  
Division of Nursing

- **Mary Raymer, MSW**  
PDIA Social Work leader,  
Past chair, NHPKO Social Work Section
- **Anne Rhome, MPH, RN**  
Deputy Executive Director  
American Association of Colleges of Nursing
- **Paula Trahan Rieger, RN, MSN, AOCN, CS, FAAN**  
Director of International Affairs  
American Society of Clinical Oncology  
Immediate Past President, Oncology Nursing Society
- **Paul Rousseau, MD**  
Associate Chief of Staff, Geriatrics and Extended Care  
Director, Palliative Care, VA Medical Center, Phoenix, Arizona  
Adjunct Assistant Professor, Division of Clinical Education, Arizona College of Osteopathic Medicine
- **Cynda Rushton, DNS, RN, FAAN**  
John Hopkins University and Children's Center
- **Sherry R. Schachter, PhD**  
Asst. Attending Grief Therapist  
Pain & Palliative Care Service  
Psychiatry Service  
Memorial Sloan-Kettering Cancer Center
- **Colleen Scanlon, RN, JD**  
Vice President for Advocacy  
Catholic Health Initiatives
- **Julia A. M. Smith, MSN, ANP-BC, AOCN**  
Yale University School of Nursing
- **Thomas Smith, MD**  
Richard Lower Professor of Oncology, and Chair, Division of Hematology/Oncology  
Department of Internal Medicine
- **Rev. Dr. Walter J. Smith, S.J.**  
President & CEO  
The HealthCare Chaplaincy
- **Lois Snyder, JD**  
Director, Center for Ethics & Professionalism  
American College of Physicians
- **Daniel Sulmasy, OFM, MD, PhD**  
Sisters of Charity Chair in Ethics,  
SVCMC, Saint Vincent's Manhattan  
Professor of Medicine and Director  
Bioethics Institute of New York Medical College
- **Lizabeth H. Sumner, RN, BSN**  
Executive Director for the Children's Program for San Diego Hospice
- **Lorraine Tarnove**  
Executive Director  
American Medical Directors Association
- **Joan Teno, MD, MS**  
Associate Professor of Community Health and Medicine, Associate Director, Center for Gerontology and Health Care Research,  
Associate Medical Director, Home and Hospice Care of RI  
Brown Medical School
- **Virginia Tilden, DNSc, RN, FAAN**  
Youmans Spaulding Distinguished Professor  
Associate Dean for Research, School of Nursing  
Associate Director, OHSU Center for Ethics in Health Care  
Oregon Health & Science University
- **Jamie Von Roenn, MD**  
Professor, Northwestern University  
School of Medicine, Division of Hematology/Oncology
- **T. Declan Walsh, MD**  
Office of Professional Staff Affairs  
Director, Harry R. Horvitz Center for Palliative Medicine  
Professor, Ohio State University College of Medicine  
Chief Executive Officer, Cleveland Clinic Home Care Services  
Cleveland Clinic Health System
- **Joan C. Warden-Saunders, RNC, BSN, CDONA**  
NADONA/LTC
- **David E. Weissman, MD**  
Professor of Medicine  
Director of Palliative Care

Medical College of Wisconsin  
Editor, Journal of Palliative Medicine  
Co-Director, EPERC

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Partnership for Caring provides the administrative home for the project and serves as the project fiscal intermediary. The other four consortium organizations provide in-kind support as needed. Primary administrative and managerial responsibility for the NCP is provided from Partnership for Caring's New York City Office. The name and contact information for the project's director is as follows:

- Mary Meyer  
Partnership for Caring  
109 Cambridge Place  
Brooklyn, NY 11238  
Phone: 212.870.2003 until 4-25-03  
Phone: 718: 622-0089 after 4-25-03  
Fax: 718: 622-0577  
Email: [mmeyer@partnershipforcaring.org](mailto:mmeyer@partnershipforcaring.org)

Two members of the Steering Committee serve as co-chairs. They are:

- [Betty Ferrell](#) from City of Hope Medical Center
- [Diane Meier](#) from Mount Sinai School of Medicine.

Major decisions and planning occur through the 20-person Steering Committee during regular conference calls and in-person meetings. Administrative coordination is performed by an executive team, which consists of the co-chairs, Karen Kaplan of Partnership for Caring, and the project director.



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## Contact Us

We welcome hearing from you. Please feel free to contact any of the individuals listed below for further information or comments.

### Contact Information

Mary Meyer  
Project Director  
C/o Partnership for Caring  
109 Cambridge Place  
Brooklyn, NY 11238  
Phone: 718: 622-0089  
Fax: 718: 622-0577  
Email: [mmeyer@partnershipforcaring.org](mailto:mmeyer@partnershipforcaring.org)

Betty Ferrell, PhD, RN, FAAN  
Co-chair Steering Committee  
Research Scientist  
City of Hope National Medical Center  
1500 East Duarte Road  
Duarte, CA 91010-0269  
(626) 359-8111 X 62825  
[bferrell@coh.org](mailto:bferrell@coh.org)

Diane E. Meier, MD  
Co-chair Steering Committee  
Director, Center to Advance Palliative Care  
Director, Hertzberg Palliative Care Institute  
Professor, Geriatrics & Medicine  
Gaisman Professor of Medical Ethics  
Mount Sinai School of Medicine  
One Gustave L. Levy Place  
Box 1070  
New York, NY 10029  
(212) 241-1446  
[diane.meier@mssm.edu](mailto:diane.meier@mssm.edu)



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## Funders

Financial support has been provided by the following organizations:

- American Academy of Hospice and Palliative Medicine
- Arthur Vining Davis
- Center to Advance Palliative Care
- The Charitable Leadership Foundation
- Hospice of the Western Reserve
- Hospice and Palliative Care Nurses Association
- Last Acts Partnership
- Mayday Fund
- National Hospice and Palliative Care Organization
- Purdue Pharma Fund
- The Robert Wood Johnson Foundation